| | Proposed Budget | MTFP | Contractual | Pressures | Efficiency | Invest to | Fees & | Service | New | Proposed Budget | % Change |
|------------------------------------|-----------------|-------------|-------------|-----------|------------|-----------|---------|------------|------------|-----------------|----------|
| | 2016/17 | assumptions | Inflation | | Savings | Save | Charges | Reductions | Investment | 2017/18 | |
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | |
| City Regeneration | (289) | 0 | 0 | 0 | 0 | 0 | (200) | (9) | 0 | (498) | 72% |
| City Development | 1,563 | 0 | 0 | 0 | 0 | 0 | 0 | (9) | 0 | 1,554 | (1%) |
| Cultural Development | (7) | | | | | | | (9) | | (16) | 126% |
| Development | 81 | | | | | | | | | 81 | 0% |
| Support Services | 518 | | | | | | | | | 518 | 0% |
| Information Services | (28) | | | | | | | | | (28) | 0% |
| Spatial Development | 999 | | | | | | | | | 999 | 0% |
| Regeneration & Major Projects Team | (5,431) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (-, / | 0% |
| Commercial Property | | | | | | | | | | (6,691) | 0% |
| Office Accomadation | 488 | | | | | | | | | 488 | 0% |
| Property Maintainence | | | | | | | | | | 306 | 0% |
| Support Services | 467 | | | | | | | | | 467 | 0% |
| Housing & Property | 3,579 | 0 | 0 | 0 | 0 | 0 | (200) | 0 | 0 | 3,379 | (6%) |
| Community Housing Strategy | 638 | | | | | | | | | 638 | 0% |
| Housing Needs | 3,746 | | | | | | | | | 3,746 | 0% |
| Property Services | | | | | | | (200) | | | (1,005) | 25% |
| Ŭ . | | | | | | | | | | | |
| Organisational Development & | 4,642 | 0 | 5 | (110) | (120) | (38) | 0 | 0 | 0 | 4,379 | (6%) |
| Corporate Services | | | | | | | | | | | |
| Finance | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195 | 0% |
| Accountancy | 3 | | - | - | - | _ | - | - | | 3 | 0% |
| Internal Audit | 0 | | | | | | | | | 0 | 0% |
| Corporate Finance | 56 | | | | | | | | | 56 | 0% |
| Investigations | 177 | | | | | | | | | 177 | 0% |
| Revenues | | | | | | | | | | (42) | 0% |
| Business Improvement & Technology | | 0 | | o | 0 | 0 | 0 | 0 | 0 | | 40/ |
| | | U | 5 | U | U | U | U | U | U | | 1% |
| Contracts & Procurement | (66) | | | | | | | | | (66) | 0% |
| Transformation Projects | | | | | | | | | | 385 | 0% |
| Performance | (91) | | | | | | | | | (91) | 0% |
| Business Improvement & Performance | 54 | | - | | | | | | | 54 | 0% |
| Technology | 500 | | 5 | | | | | | | 505 | 1% |
| Customer Services | | 0 | 0 | (110) | (120) | (38) | 0 | 0 | 0 | 3,159 | (8%) |
| Customer First Programme | | | | | | | | | | 30 | 0% |
| Customer Contact | (189) | | | | (120) | | | | | (309) | 63% |
| Revenues | 1,175 | | | | | (38) | | | | 1,137 | (3%) |
| Housing Benefit | 2,412 | | | (110) | | | | | | 2,302 | (5%) |
| Replacement Academy Server | (0) | | | | | | | | | (0) | 0% |
| Human Resources & Facilities | 239 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 239 | 0% |
| Human Resources | 100 | | | | | | | | | 100 | 0% |

| | Proposed Budget 2016/17 | MTFP assumptions | Contractual Inflation | Pressures | Efficiency Savings | Invest to Save | Fees & Charges | Service Reductions | New Investment | Proposed Budget 2017/18 | % Change |
|-----------------|----------------------------|---------------------|--------------------------|-----------|-----------------------|-------------------|-------------------|-----------------------|-------------------|----------------------------|----------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | |
| Health & Safety | 0 | | | | | | | | | 0 | 0% |

| | | Proposed Budget | MTFP | Contractual | Pressures | Efficiency | Invest to | Fees & | Service | New | Proposed Budget | % Change |
|---|----------------------------------------------------------------------------|-----------------|-------------|-------------|-----------|------------|-----------|---------|------------|------------|-----------------|----------------------------|
| | | 2016/17 | assumptions | Inflation | | Savings | Save | Charges | Reductions | Investment | 2017/18 | |
| | | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | |
| | Learning & Development | (47) | | | | | | | | | (47) | 0% |
| | Payroll | 118 | | | | | | | | | 118 | 0% |
| | Facilities Management | 69 | | | | | | | | | 69 | 0% |
| | Law & Governance | (2) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3) | 0% |
| | Committees | | Ű | 0 | Ū | Ū | 0 | U | Ū | 0 | (3) | 0% |
| | Election Services | | | | | | | | | | 218 | 0% |
| | Legal Services | | | | | | | | | | 98 | 0% |
| | Member Services | | | | | | | | | | 4 | 0% |
| | Scrutiny | 0 | | | | | | | | | 0 | #DIV/0! |
| | Executive Support | (323) | | | | | | | | | (323) | 0% |
| | | | | | | | | | | | | |
| | Community Services | 12,470 | 0 | 166 | 0 | (690) | 0 | (16) | 0 | 0 | 11,930 | (4%) |
| | | | | | | | | | | | | |
| 1 | Environmental Development | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | _, | 0% |
| | Environmental Health | | | | | | | | | | 690 | 0% |
| | Environmental Sustainability | | | | | | | | | | 608 | 0% |
| | Environmental Protection Business Development | | | | | | | | | | 1,024 219 | 0% 0% |
| + | Let Dusiness Development | | | | | | | | | | 162 | 0% |
| | ED Management | 102 | | | | | | | | | 102 | 070 |
| | Direct Services | 2,271 | 0 | 166 | 0 | (540) | 0 | (16) | 0 | 0 | 1,881 | (17%) |
| | Building Planned Operations | (2,664) | Ŭ | 100 | v | (040) | • | (10) | J | Ũ | (2,664) | 0% |
| | Building - Responsive Operations | | | | | | | | | | (66) | 0% |
| | Off Street Parking | (4,281) | | | | (410) | | | | | (4,691) | 10% |
| | Waste & Recycling Domestic | | | | | | | (16) | | | 3,467 | (0%) |
| | Waste & Recycling Commercial | | | | | | | | | | (1,297) | 0% |
| | Engineering | | | 13 | | | | | | | (136) | (9%) |
| | Street Scenes | | | 2 | | | | | | | 3,838 | 0% |
| | Motor Transport | | | 43 | | | | | | | 42 (53) | <mark>(3881%)</mark> 0% |
| | Garages Caretaking & Miscellaneous | (219) | | | | | | | | | (219) | 0% |
| | Local Overheads | | | | | (150) | | | | | 2,184 | (6%) |
| | Direct Building Services Stores | | | 108 | | 20 | | | | | 1,476 | 9% |
| 1 | | ., | | | | | | | | | ., | |
| | Leisure, Parks & Communities | | 0 | 0 | 0 | (150) | 0 | 0 | 0 | 0 | 7,006 | (2%) |
| | Leisure Management | | | | | (150) | | | | | 1,303 | (10%) |
| | Oxford Sports Partnership | | | | | | | | | | 91 | 0% |
| | Sports Development | | | | | | | | | | 209 | 0% |
| | Allotments | | | | | | | | | | 25 | 0% |
| | Burial Services | | | | | | | | | | 70 146 | 0% 0% |
| | Countryside Parks | | | | | | | | | | 146 | 0% 0% |
| | Parks Management & Administration | | | | | | | | | | 444 | 0% |
| | Communities & Neighbourhoods | 2,649 | | | | | | | | | 2,649 | 0% |
| 1 | Positive Futures | | | | | | | | | | 388 | 0% |
| | | 200 | | | | | | | | | | - / - |
| • | | | | | | | | | | | | |

Appendix 2

| | Proposed Budget 2016/17 | MTFP assumptions | Contractual Inflation | Pressures | Efficiency Savings | Invest to Save | Fees & Charges | Service Reductions | New Investment | Proposed Budget 2017/18 | % Change |
|---------------------------|----------------------------|---------------------|--------------------------|-----------|-----------------------|-------------------|-------------------|-----------------------|-------------------|----------------------------|----------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | |
| Policy, Culture and Comms | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 | 0% |
| Communications | (37) | | | | | | | | | (37) | 0% |
| Culture | 422 | | | | | | | | | 422 | 0% |
| Policy & Partnerships | (45) | | | | | | | | | (45) | 0% |
| Total Portfolio Budget | 16,823 | 0 | 171 | (110) | (810) | (38) | (216) | (9) | 0 | 15,811 | (6%) |